

HIKURANGI TAKIWA TRUST  
**2015 TRONPnui CANDIDATES SURVEY**

Thank you for standing for election at a Trustee for Te Runanganui o Ngati Porou. [Hikuranga Takiwa Trust](http://www.hikurangi takiwa trust) is an entity representing the six pa in Rohenga 5. Whanau in our rohenga affiliate to all the other TRONPnui rohenga as well, so we are sending this candidates questionnaire to you all so we can share the responses within our hapu and Ngati Porou whanui. Of course it is an optional survey - you can answer all, some or none of the patai - readers are likely to appreciate responses that are not too long, so being economical with your words while still saying what you need to, may be useful. **If you wish to participate, please email your completed survey back to: tarsh@parekereke.nz by Monday 7 September.** We cannot guarantee late responses will be shared with voters before voting opens. Responses will be published at [www.hikurangitakiwa.nz](http://www.hikurangitakiwa.nz) by Wednesday 9 September.

PERSONAL QUALITIES & RESPONSIBILITIES

<p>1. Ko wai koe? No hea koe?</p>	<p>No te Takiwa o Rohenga Tipuna 1 awau, mai Potikirua ki Whangaokeno. No Wharekahika, no Te Araroa awau. Ki te taha o taku Papa he uri awau no Iharaira Te Houkamau raua ko Huriata. Ki te taha o taku Māmā, ko Riwai Te Uhu Rangihuna raua ko Mereheni McDonald aku Tipuna. Ko Mereheni te tamahine a Hariata Pokiha raua ko McDonald. Koinei aku hononga ki a kotou o Te Takiwa o Hikurangi. Otira, ko Pirika "Jones" Huriwai taku tane tuatahi - he uri hoki aia no Hariata Pokiha raua ko Himiona Hapai. Na ta maua piritahi ka puta a kotou mokopuna, Pirika raua ko Paenoa. Ko Ani Pahuru-Huriwai awau.</p>
<p>2. What are the three most important qualities you would bring to the role?</p>	<p>Ringa raupā - Work for and amongst our people at grassroots level and advocate for them at every level and opportunity  Aroha ki te tangata - Diplomacy &amp; tact when dealing with sensitive issues  Taringa whakarongo, kawea te reo, mahia te Mahi - listen to the people, carry their voices to the table and do my best to advance their desires for themselves and their mokopuna, with regular feedback.</p>
<p>3. What Ngati Porou person or people do you take most inspiration from?</p>	<p>Ruataupare- born of greatness, she overcame many challenges in her lifetime, and became one of our pre-eminent tipuna;  Aku matua- both of my parents role-modeled for us pukumahi (hardworking), ngakau mahaki (humility and kindness), manaakitanga (hospitality, enhancing the mana of others by helping if you can)</p>
<p>4. What other paid roles do you currently have and which - if any - would you plan to continue if elected?</p>	<p>Currently Tumuaki of Tairawhiti REAP - a role I would continue with support of my Board. Also currently on TRONPnui Board - a role I hope to continue in.</p>

<p>5. Over the last two years, on average, approximately how many days per month have you spent in the rohenga you are standing to represent? And how many days on average have you spent in Ngati Porou mai i Potikirua ki Te Toka a Taiiau?</p>	<p>I reside in Rohenga Tipuna 1, on our papakainga Iwitea in Wharekahika, and have lived here for the past 15 years. Upon starting my new role as Tumuaki for Tairawhiti REAP, I work half of the week in Gisborne, renting a flat in Kaiti and the rest of the week back in my Rohenga Tipuna. Not sure how that all averages out.</p>
<p>6. How do you plan to engage with your rohenga members and the wider iwi if elected?</p>	<p>I am currently a Director and keep in contact with my Rohenga Tipuna (at home and away) through our Facebook page. I hold feedback hui within our Rohenga Tipuna at least once per quarter. And am always available to talk with whanau at marae hui, whanau gatherings, marae hui or via email or phone. This would continue if elected.</p>
<p>7. Is there anything you have done in either a professional or personal capacity that if made public would likely bring the organisation into disrepute or cause voters to lose confidence in you?</p>	<p>No</p>
<p>8. Are you aware of any existing commitments or health issues that may make it difficult for you to commit the time and energy required of the Trustee role?</p>	<p>No</p>
<p>9. Are you comfortable and confident with significant parts of Board meetings being conducted i roto Te Reo o Ngati Porou?</p>	<p>Ae</p>

#### IWI & HAPU DEVELOPMENT

<p>10. How have you contributed to hapu development to date?</p>	<p>Active member of my hapū - reo Karanga and mai waiata for our marae &amp; have mentored other reo Karanga in our hapū and other hapū; active participant in marae matters; driver of hapū initiatives; facilitator of marae Wananga to build capacity of our paepae; Te Ataarangi tutor for our Matakaoa communities. With Te Aroha Kanarahi Trust worked to establish Te Puna Manaaki a Ruataupare Community Centre; with the support of marae and Pakeke established Te Kura Wananga a Hinerupe which grew to become Te Ururangi o Te Matauranga bringing marae based studies to the coast - undergraduate and post-grad study in partnership with Te Wananga o Raukawa. Active parent at Te Kura Kaupapa Maori o Kawakawamaitawhiti. Advocate for quality education from ECE to Tertiary.</p>
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<p>11. How will you work to enable the hapu, so we drive transformation from there rather than from the Iwi level alone? What are your practical ideas for achieving this?</p>	<p>I absolutely believe that we can transform lives. We are better positioned now more than ever to do this. I would like to see the decentralization of some services currently managed by the iwi, to hapū. There should be a concentrated effort in building the capacity of our people at hapū level (wherever that capacity needs to be built) to enable them to fulfill their dreams and aspirations for themselves and their mokopuna. TRONPnui should awahi great things happening at hapū and marae - acknowledge the awesome work already being a done with putea and any other support identified by the whanau.</p>
<p>12. How can all of Ngati Porou support the work of the Runanganui? What do we need to contribute for us all to succeed?</p>	<p>Kotahitanga - Tuini Ngawai, Ngoi Pewhairangi, Whaea McClutchie and other Tipuna all wrote, spoke, sang of this illusive concept. All of us need to work hard to rebuild trust in each other and learn to work together for the greater good. It will take a generation or more to undo hurts of the past but I am a firm believer in accentuating the positive - a mighty waterfall starts from one drop of water.</p>
<p>13. How will you increase transparency and accountability to our hapu? Practically how will this work?</p>	<p>Keep encouraging regular monthly editions of Te Panui o Te Poari which is the TRONPNUI newsletter following each board meeting, where key issues and hot topics discussed at the board level are then distributed quickly out to our people. This is to help keep everyone informed with what's happening, and to provide you with the opportunity to follow matters up with your rep. Regular meetings - kanohi-ki-te-kanohi within the Rohenga Tipuna are important. Keeping an open-door policy (literal and virtual) is also important. Of course there are confidential matters that have to remain so, but in my experience people are happy to have their questions answered, and their concerns heard and raised at the table if appropriate. I have been pushing since Day 1 for the Board to have meetings in the Rohenga however this is yet to come to pass.</p>
<p>14. How we will you build the community and create meaningful employment on the Coast in ways that restore rather than harm the environment and cultural capital?</p>	<p>I am an advocate for cottage industries and industry that is environmentally low impact, however we have some Challenges. In the 1800s Ngati Porou lead the way as exporters, sharp and savvy business people, that was before the 1865 Native Land Act that individualized land title, WW1&amp;2, and the urban drift that disenfranchised our people further from their lands. The creation of large scale meaningful employment rests with the landowners who must agree to allow industry on their whenua, and they also ought to consider the consequences of their decisions on neighbouring landowners and hapū and the generations yet to be born. Companies now are picking off our people. Me tupato tatau! I will continue to advocate for small business enterprise at whanau/marae/hapū level.</p>
<p>15. Are you comfortable with the type and level of investments currently being made by TRONPnui in social, economic, cultural and environmental wellbeing for Ngati Porou?</p>	<p>No. There is much work to be done still.</p>

16. What are your hopes and dreams for te taurahere o Ngati Porou?	That they bring their expertise home to help with creating a great Ngati Porou here at home. Some industry can be created by TRONPNUI but in my own experience there is much that can be achieved by being here, working hard, thinking laterally, and being patient.
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## GOVERNANCE

17. Do you support the Trust Deed limiting Trustees to a maximum of three consecutive terms (12 years)?	Yes, but I think the Trust Deed needs to be reviewed and revised as we now know what works and doesn't work on a practical level.
18. Do you think the current arrangement of seven rohenga with two representatives each is the best structure for representation? If not, what changes will you advocate for?	The key thing is proactive, responsible and prudent representation for the Rohenga Tipuna. Our people who we represent need to feel included and informed. This is currently not the case for some Rohenga Tipuna which wouldn't necessarily change with lesser or more people. It is critical that the Noho Kaenga retain compulsory seats, but that Noho Kaenga actually means residing within their Rohenga Tipuna. I also think Ahi kā votes should be weighted differently as there are fewer people at home and we risk in the future having no Noho Kaenga representation or their voices being marginalized by the majority who live away.
19. Do you think nearly one million dollars per annum in governance fees is justified? If not, what fees and/or positions will you advocate to change?	No. The governance fees across TRONPNUI need to be looked at again - Board, Toitu, HoldCo. Our people approve the fees at the AGM for the Board. And it is the Board that approves the fees for Toitu & Ngati Porou Holdings Co. Currently Directors/Trustees who are also on Toitu receive another fee on top of their Board fee. I don't agree with that and will continue to advocate for change in this space. I don't know if the wider whanau understand how the Board fees are set. On a national scale when compared with other iwi our Board sits at the lower end of the scale. There is huge responsibility as well for the entire TRONPNUI not just the Runanga as it was in the past. Now with the changes to the H&S Act each director can be liable for up to \$500k. We need to find a better solution.
20. Do you see any conflict of interest in governance members also being paid as employees or service providers to TRONPnui, and/or as Crown employees or advisors?	Absolutely. We are all connected by whakapapa however in some instances there are very clear conflicts that ought to be declared and dealt with.
21. Do you think the general public, Ngati Porou news media and/or only registered TRONPnui members should be able and encouraged to sit in on Board meetings (other than when an individual's privacy or commercial information needs to remain confidential)?	As far as I'm aware the Board meetings are Public except for when sensitive issues are being discussed. The meetings are held every 3rd Monday of the month, at Te Tini o Porou. To date no members of the public have attended.
22. What are the largest organisations you have had governance or management responsibilities for? What was your role?	TRONPnui - governance - Director ACE Aotearoa - governance - Co-chair Tairawhiti REAP - management - Tumuaki - of 12 staff

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